Integration Principles School and Health Partners	Structures	Processes	Anticipated Outcomes
Develop mutually supportive policies and procedures that advance student health and learning	Sample Structure: Health providers adopt a policy to screen clients for key academic success indicators (e.g. attendance, grades, IEP, discipline, 504, IHP, etc.)	Sample Process: There is a screening protocol in place. Health providers are routinely trained to conduct screening and make appropriate interventions or referrals.	Sample Outcome: Improved attendance, academic outcomes and engagement in school for students receiving health services

Integration Principles School and Health Partners	Structures	Processes	Anticipated Outcomes
2. Adopt school-wide strategies and frameworks that support health behavior and academics and help at-risk students	Sample Structure: School has adopted Positive Behavioral Intervention and Support (PBIS) Framework.	Sample Process: School community has a defined collaborative team and process for developing and communicating school values and expectations, as well as reinforcing these values and expectations through a positive rewards system; 80% of school staff and partners are trained. Expectations are communicated regularly and in multiple formats to ensure buy-in and common understanding.	Sample Outcome: Decrease in disproportionality in discipline

Integration Principles School and Health Partners	Structures	Processes	Anticipated Outcomes
3. Establish collaborative systems and structures to plan programs and direct resources to at-risk students and their families	Sample Structure: Coordination of Services Team (COST)	Sample Process: COST protocol is in place, including a universal referral; A COST team is in place that is inclusive of all health providers on-site; There is a designated facilitator and mechanisms for tracking referrals and progress. School staff is trained at least annually on the referral protocol.	Sample Outcome: All at risk students have an identified service intervention plan.

Integration Principles School and Health Partners	Structures	Processes	Anticipated Outcomes
4. Implement school/health programs and services that support school goals, and target student populations of concern	Sample Structure: Health providers develop transition support for students returning to school from Juvenile Justice Center.	Sample Process: All students returning from Juvenile Justice Center are given an outreach card for the SBHC and offered an orientation session.	Sample Outcome: Increased awareness and utilization among students in transition of available support services.

Integration Principles			
School and Health Partners	Structures	Processes	Anticipated Outcomes
5. Participate in school and health program leadership, decision making, and advocacy	Sample Structure: Health providers are included, as appropriate, in school's collaborative leadership team.	Sample Process: Agencies' roles are defined and school and health partners follow clear decisionmaking protocol.	Sample Outcome: SBHC programs are better aligned with school's educational goals.

Integration Principles School and Health Partners	Structures	Processes	Anticipated Outcomes
6. Utilize education and health data to drive policy and program development	Sample Structure: Health partners have access to data from the student record (with parent permission).	Sample Process: School and health partners review attendance data together monthly and use this information to adjust health interventions.	Sample Outcome: There is improvement in student attendance data tracking and health providers are more explicitly supportive of student attendance.

Structures	Processes	Anticipated Outcomes
Sample Structure: Health partners have a budget that clearly defines funding sources, staffing and shortfalls.	Sample Process: There is a team with representatives from the school and health partners that meet regularly to review budgets and conduct fund development planning.	Sample Outcome: School actively supports fund development for prioritized health programs.
	Sample Structure: Health partners have a budget that clearly defines funding sources, staffing and	Sample Structure: Health partners have a budget that clearly defines funding sources, staffing and shortfalls. Sample Process: There is a team with representatives from the school and health partners that meet regularly to review budgets and conduct fund development